TOWN OF THOMPSON'S STATION, TENNESSEE

JUNE 30, 2008

Report

of

Examination

${\color{red} {\tt C} \hspace{0.1cm} {\tt O} \hspace{0.1cm} {\tt N} \hspace{0.1cm} {\tt T} \hspace{0.1cm} {\tt E} \hspace{0.1cm} {\tt N} \hspace{0.1cm} {\tt T} \hspace{0.1cm} {\tt S}}$

	Pages
Independent Auditor's Report	1 - 2
Management's Discussion and Analysis	3 - 8
Basic Financial Statements	
Statement of Net Assets	9
Statement of Activities	10
Balance Sheet-Governmental Funds	11
Reconciliation of the Governmental Funds Balance Sheet	
to the Statement of Net Assets	12
Statement of Revenues, Expenditures, and Changes in	
Fund Balances-Governmental Funds	13
Reconciliation of the Statement of Revenues, Expenditures,	
and Changes in Fund Balances of Governmental Funds to	
the Statement of Activities	14
Statement of Net Assets-Proprietary Funds	15
Statement of Revenues, Expenses, and Changes in Fund Net	
Assets-Proprietary Funds	16
Statement of Cash Flows-Proprietary Funds	17
Statement of Revenues, Expenditures, and Changes in Fund	
Balances - Actual to Budget - General Fund	18 - 20
Note A - Explanation of Difference between Budgetary	
Inflows and Outflows and GAAP Revenues and Expenditures	21
Notes to the Financial Statements	22 - 26
Supplementary Information	
Principal Officials Salaries and Surety Bonds	27
Other Reports	
Independent Auditor's Report on Internal Control over	
Financial Reporting and on Compliance and Other Matters	
Based on an Audit of Financial Statements Performed in	
Accordance with Government Auditing Standards	28 - 29
Schedule of Findings and Recommendations	3.0

PARSONS AND ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANTS

234 4th Avenue North

P. O. BOX 604

FRANKLIN, TENNESSEE 37065

TELEPHONE # 615-794-4313 FAX # 615-595-2297

DAN H. PARSONS, CPA PATRICIA L. PARSONS, CPA MEMBERS

AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
TENNESSEE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

January 20, 2009

Board of Mayor and Alderman Town of Thompson's Station, Tennessee Thompson's Station, Tennessee

We have audited the accompanying financial statements of the governmental activities and the business-type activities, and budgetary information of Town of Thompson's Station, Tennessee, as of and for the year ended June 30, 2008, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Thompson's Station, Tennessee's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, and the business-type activities, and budgetary information of the Town of Thompson's Station, Tennessee, as of June 30, 2008, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America, and the respective budgetary comparisons for the General Fund.

In accordance with Government Auditing Standards, we have also issued our report dated January 20, 2009, on our consideration of the Town of Thompson's Station, Tennessee's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 3 through 8 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Thompson's, Tennessee basic financial statements. The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Canone and Association.

Parsons and Associates

As management of the Town of Thompson's Station, we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2008. Readers are encouraged to consider information presented here in conjunction with the Town's financial statements.

FINANCIAL HIGHLIGHTS

- 1. The assets of the Town exceeded its liabilities at the close of the most recent fiscal year by \$12,963,323 (net assets). Of this amount, \$1,413,574 is considered unrestricted funds and may be used to meet the government's ongoing obligations to citizens and creditors.
- 2. The government's total net assets increased by \$745,637.
- 3. As of the close of the current fiscal year, the Town's governmental fund reported an ending fund balance of \$2,145,534, an increase of \$336,591 from the previous year. Approximately 93% of this total amount, or \$1,993,320 is available for spending at the government's discretion (unreserved fund balances).
- 4. At June 30, 2008 unreserved fund balance for the General Fund, the only government fund of the Town, was \$1,993,320 or 358% of total general fund expenditures.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town of Thompson's Station's basic financial statements. The Thompson's Station's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements. These financial statements are designed to provide readers with a broad overview of the Town of Thompson's Station's finances in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Town's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the Town's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes, licenses, and permits, and intergovernmental revenues (governmental activities) from other functions that are

intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Town include general government, codes, parks, and highways and streets. The business-type activity of the town includes wastewater services.

Fund Financial Statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Thompson's Station, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and proprietary funds.

Governmental funds are used to account for essentially the Governmental funds. same functions reported as governmental activities in the Town-wide financial the government-wide financial However, unlike governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a Town's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the qovernment's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town of Thompson's Station adopts an annual budget for its general fund.

Proprietary funds. The Town of Thompson's Station maintains a wastewater fund as an enterprise or proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information of the wastewater activity, which is also considered a major fund of the Town.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

<u>Other information</u>. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. The original budget and amended budget appears on pages 18-20.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a Town's financial position. In the case of the Town of Thompson's Station, assets exceeded liabilities by \$12,217,686 at the end of the most recent fiscal year.

TOWN OF THOMPSON'S STATION'S NET ASSETS

	Govern	nental Activiti		siness-type tivities	Tota	al
	2007	2008	2007	2008	2007	2008
Current and other assets	\$ 2,039,886	\$ 2,220,966 \$	314,618	\$ 128,583	\$ 2,354,504 5	2,349,549
Capital assets	665,372	750,890	9,440,283	10,646,645	10,105,655	11,397,535
Total assets	2,705,258	2,971,856	9,754,901	10,775,228	12,460,159	13,747,084
Long-term liabilities outstanding	0	0	0	0	0	0
Other liabilities	230,943	75,432	11,530	708,329	242,473	783,761
Total liabilities	230,943	75,432	11,530	708,329	242,473	783,761
Net assets:						
Invested in capital assets	665,372	750,890	9,440,283	10,646,645	10,105,655	11,397,535
Restricted for roads and streets	124,095	152,214	0	0	124,095	152,214
Unrestricted	1,684,848	1,993,320	303,088	(579,746)	1,987,936	1,413,574
Total net assets	\$ <u>2,474,315</u>	\$ <u>2,896,424</u> \$	9,743,371	\$ <u>10,066,899</u>	\$ <u>12,217,686</u> \$	12,963,323

A significant portion of the Town's net assets, \$11,397,535 or (88%) reflects its investment in capital assets (for example- land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; therefore, these assets are not available for future spending. The Town of Thompson's Station's investment in capital assets is reported net of related debt and the town has no outstanding debt. It should be noted that the resources needed to repay any future debt issues must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

At year-end, \$152,214 of the Town's net assets (7%) represent resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets, \$1,993,320, may be used to meet the government's ongoing obligations to citizens and creditors

At the end of the current fiscal year, the Town of Thompson's Station is able to report positive balances in all two categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

The following is a summary of financial activities for the Town during the fiscal year ended June 30, 2008:

TOWN OF THOMPSON'S STATION'S CHANGE IN NET ASSETS

•			Busine	ss-type		
	Governmenta:	l Activities	To	tal		
	2007	2008	2007	2008	2007	2008
Program revenues:						
Charges for service	\$ 873,290	\$ 553,436	\$ 34,234\$	123,803	\$ 907,524	677,239
Operating grants & contributions	36,046	37,214		22,500	36,046	59,714
Capital grants & contributions			9,696,297	504,987	9,696,297	504,987
General revenues:						
Property taxes	44,475	54,252			44,475	54,252
Sales taxes	107,906	115,940			107,906	115,940
Intergovernmental taxes	135,406	137,776			135,406	137,776
Other	73,927	87,703			73,927	87,703
Unrestricted investment earnings	65,392	65,106	8,582	7,766	73,974	72,872
Total general revenues	1,336,442	1,051,427	9,739,113	659,056	11,075,555	1,710,483
Expenses:		· ·				
General government	377,657	507,444			377,657	507,444
Codes	30,866				30,866	
State Street Aid	27,869	9,095			27,869	9,095
Streets and roads	19,012	84,501			19,012	84,501
Parks	17,876	28,278			17,876	28,278
Wastewater			158,048	335,528	158,048	335,528
Total expenses	473,280	629,318	158,048	335,528	631,328	964,846
Change in net assets	863,162	422,109	9,581,065	323,528	10,444,227	745,637
Net assets, beginning	1,611,153	2,474,315	162,306	9,743,371	1,773,459	12,217,686
Net assets, ending	\$ 2,474,315	\$ 2,896,424	\$ 9,743,371 \$	10,066,899	\$ 12,217,686	12,963,323

Governmental Activities. Governmental activities increased the Town of Thompson's Station's net assets by \$422,109. This increase is primarily due to impact fees and review fees received on new development, as well as increased sales taxes generated by new businesses opening in the Town.

Business-Type Activities. Business-type activities increased the Town's net assets by \$323,528 primarily due to the donation of a portion of the construction cost of a new main pump station for the Town's wastewater treatment facility, as well as new customers of the wastewater system.

Financial Analysis of the Town's Funds

As noted earlier, the Town of Thompson's Station uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town of Thompson's Station's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a Town's net resources available for spending at the end of the fiscal year. As of the end of the current fiscal year, the Town of Thompson's Station's governmental fund reported an ending fund balance of \$2,145,534, an increase in comparison with the prior year of \$1,808,943.

The general fund is the chief operating fund of the Town of Thompson's Station. At the end of the current fiscal year, unreserved fund balance for the general fund was \$1,993,320. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 358% of total general fund expenditures. The fund balance increased \$336,591 as a result of the current fiscal year operations.

Proprietary funds. The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the wastewater fund at the end of the year amounted to a deficit of \$(579,746). The wastewater fund has an increase in net assets for the year of \$323,528. Factors concerning the financial position of this fund have already been addressed in the discussion of the Town's business-type activity.

General Fund Budgetary Highlights

Differences between the original budget and final amended budget are listed below:

- 1. Reduction of budgeted impact fees by \$210,000.
- 2. Reduction in building permits of \$236,400.
- 3. Minor adjustments to appropriations totaling a budgeted increase of \$8,200.

Capital Asset and Debt Administration

<u>Capital assets</u>. The Town of Thompson's Station's investment in capital assets for its governmental and business-type activities as of June 30, 2008 amounted to \$11,397,535 (net of depreciation). This investment includes land, buildings, improvements, machinery, equipment and infrastructure.

Major capital asset events during the current fiscal year included:

- 1. Donation of a portion of the wastewater collection system by developers with a total value of \$504,987.
- 2. Purchase of a vehicle and mower for use by Town employees with a total cost of \$24,266.
- 3. Construction of roadway to new park area \$83,858.

Additional information on the Town of Thompson's Station's capital assets can be found in Note 4 on pages 23-24.

TOWN OF THOMPSON'S STATION'S CAPITAL ASSETS (Net of Depreciation)

	Gove	rnmental	Busine	ss-type		
	Act	ivities	Acti	vities	Total	<u> </u>
	2007	2008	2007	2008	2007	2008
Land	\$ 350,165	\$ 350,165	\$ 2,437,000	\$ 2,512,000\$	2,787,165	\$ 2,862,165
Infrastructure		83,858				83,858
Buildings	331,196	331,196	186,022	845,708	517,218	1,176,904
Equipment	6,788	15,088	439,153	433,983	445,941	449,071
Vehicles	49,829	65,795			49,829	65,795
Construction in progress			10,681	19,886	10,681	19,886
Wastewater system			6,367,427	6,835,068	6,367,427	6,835,068
Total Capital Assets	\$ <u>737,978</u>	\$ 846,102	\$ <u>9,440,283</u>	\$ <u>10,646,645</u> \$	10,178,261	\$ 11,492,747

Long-term Debt. At the end of the fiscal year, the Town of Thompson's Station's total debt was \$0.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Town of Thompson's Station's budget for the 2008-09 fiscal year.

- 1. The dramatic economic slowdown during 2008 made the budget projection for the coming year very difficult. A conservative view of new development was made for the purpose revenue projection.
- 2. A large new retail business is scheduled to open in early 2009, but the actual increase in sales tax revenue was difficult to estimate, so a conservative approach was taken in budgeted sales tax revenue.
- 3. Expenditures were budgeted at a rate to maintain citizen services at the same level as in prior years.

Requests for Information

This financial report is designed to provide a general overview of the Town of Thompson's Station's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Town of Thompson's Station, Office of the Mayor, P.O. Box 100, Thompson's Station, Tennessee 37179.

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF NET ASSETS JUNE 30, 2008

	Governmental Activities	Business- type Activities	<u>Total</u>
ASSETS			
Cash	\$ 1,398,448	\$ 111,469	\$ 1,509,917
Taxes receivable - property tax	77,089		77,089
Taxes receivable - other	77,015		77,015
Accounts receivable		17,114	17,114
Due from (to) other funds	668,414	(668,414)	0
Capital assets:			
Land and construction in progress	350,165	2,531,886	2,882,051
Other capital assets, net of depreciation	400,725	8,114,759	8,515,484
<u>Total</u>	\$ <u>2,971,856</u>	\$ 10,106,814	\$ 13,078,670
LIABILITIES			
Accounts payable	\$ 2,055	\$ 39,915	\$ 41,970
Deferred revenue - taxes	73,377		<u>73,</u> 377
Total Liabilities	75,432	39,915	115,347
NET ASSETS			
Invested in capital assets	750,890	10,646,645	11,397,535
Reserved for roads and streets	152,214		152,214
Unreserved	1,993,320	(579,746)	1,413,574
Total Net Assets	2,896,424	10,066,899	12,963,323
<u>Total</u>	\$ 2,971,856	\$ 10,106,814	\$ 13,078,670

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2008

Changes		Total	\$ 38,357	20,113 (84,501) (20,643)	(38,668)	315 262	90000000000000000000000000000000000000	277,094		54,252	115,940	87,703	137,776	72,872	468,543	745,637	12,217,686	\$ 12,963,323
Net (Expense) Revenue and Changes in Net Assets Primary Government	Business- type	Activities	٧٠			312 262	NO. (111)	315,762						7,766	7,766	323,528	9,743,371	\$ 10,066,899
Net (Expe	Governmental	Activities	\$ 38,357	20,113 (84,501) (20,643)	(38,668)			(38,668)		54,252	115,940	87,703	137,776	65,106	460,777	422,109	2,474,315	\$ 2,896,424
	Capital Grants and	Contributions	₹ 3 -			527.487	527,487	\$ 527,487					ograms					
Program Revenues	Operating Grants and	Contributions	ې د د د	F 44.9	37,217			\$ 37,217					restricted to specific programs					
	Charges for	Services	\$ 545,801	7,635	553, 436	123.803	123,803	\$ 677,239					nues not restric	t earnings	and transfers		700	2008
		Expenses	\$ 507,444	84,501 28,278	629,318	335,528	335,528	\$ 964,846	General Revenues	Property taxes	Sales taxes	Other taxes	Intergovernmental revenues not	Unrestricted investment earning	Total general revenues and transfers	Changes in net assets	assets - July 1, 2007	Net assets - June 30, 2008
		Functions/Programs	Governmental Activities General State Street Bid	Streets and roads Parks	Total Governmental Activities	Business-type Activities Wastewater	Total Business-type Activities	Total Primary Government	General	P	Sc	Ф	Interd	Unrest	Total	Change	Net as	Net as

See notes to financial statements

TOWN OF THOMPSON'S STATION, TENNESSEE BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2008

•	General <u>Fund</u>
ASSETS Cash Taxes receivable - property tax Taxes receivable - other Due from other funds	\$ 1,398,448 77,089 77,015 668,414
Total	\$ 2,220,966
LIABILITIES Accounts payable Deferred revenue - taxes Total Liabilities	\$ 2,055 73,377 75,432
FUND BALANCE Fund Balance - Roads and Streets Fund Balance - Unreserved Total Fund Balance	152,214 1,993.320 2,145,534
Total.	\$ <u>2,220,966</u>

TOWN OF THOMPSON'S STATION, TENNESSEE RECONCILIATION OF BALANCE SHEET (GOVERNMENTAL FUNDS) TO STATEMENT OF NET ASSETS OF GOVERNMENTAL ACTIVITIES YEAR ENDED JUNE 30, 2008

Total balances: governmental fund balances

Amounts reported for governmental activities in the Statement of Activities are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds, net of accumulated depreciation of \$95,212

750,890

Net assets of governmental activities

\$ 2,896,424

\$ 2,145,534

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2008

REVENUES	
Taxes	\$ 258,111
Licenses, permits and fees	553,436
Intergovernmental	174,990
Other	64,890
Total Revenues	1,051,427
<pre>Expenditures Current:</pre>	
General government	509,104
State Street Aid	9,095
Streets and roads	168,359
Parks	28,278
Total Expenditures	714,836
Excess (Deficiency) of Revenues Over (Under) Expenditures	336,591
Net Changes in Fund Balances	336,591
Fund Balance - July 1, 2007	1,808,943
Fund Balance - June 30, 2008	\$ 2,145,534

TOWN OF THOMPSON'S STATION, TENNESSEE RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENT FUNDS TO THE STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2008

Net thanges in fund balances - total government funds \$ 336,591

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures while governmental activities report depreciation expense to allocate those expenditures over the life of the assets:

Acquisition of capital assets
Depreciation expense 108,124

Change in net assets of governmental activities \$ 422,109

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF NET ASSETS PROPRIETARY FUND - WASTEWATER JUNE 30, 2008

ASSETS

Current Assets Cash Accounts receivable Total Current Assets	\$ 111,469
Capital Assets Wastewater system, net of accumulated depreciation	10,646,645
•	
Total Assets	\$ <u>10,775,228</u>
LIABILITIES	
Current Liabilities	\$ 39,915
Account payable Interfund payable	668,414
Total Current Liabilities	708,329
NET ASSETS	
Invested in Capital Assets	10,646,645
Unrestricted	(579,746)
Total Net Assets	10,066,899
Total Liabilities and Net Assets	\$ 10,775,228

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

PROPRIETARY FUND - WASTEWATER YEAR ENDED JUNE 30, 2008

Revenue		
Charges to customers - wastewater	\$	123,358
. Penalties	_	445
Total Revenue		123,803
		_
Operating Expenses		
Supply and Operations		
Salaries		44,778
Payroll taxes		3,509
Repairs and maintenance		1,591
Permits and licenses		1,350
Testing		790
Utilities		21,309
Plant oversight		40,000
Professional fees	_	7,858
Total Supply and Operations	_	121,185
Administrative and General		
Professional fees		928
Insurance		15,705
Bank fees	_	13
Total Administrative and General	_	16,646
	_	
Depreciation	_	197,697
	_	
Total Operating Expenses	_	335,528
	,-	077 005
Operating Income (Loss)	(_	211,725)
New Onewating Income		
Non-Operating Income Interest income		7 766
Tap fees		7,766
Total Non-operating Income	_	22,500
Total Non-operating income	_	30,266
Net Income (Loss) before Capital Contributions	(181,459)
Net Income (hoss) before capital conclibations	,	101,433)
Capital Contributions		504,987
<u>Capital Coliciibaciono</u>		304,307
Change in Net Assets	_	323,528
WARRIED WAR ATOU SAUN OUR		222,020
Net Assets - July 1, 2007		9,743,371
And the second of the second o		, ,
Net Assets - June 30, 2008	\$ T	0,066,899
1100 110000 0000 000, 2000	~ =	-,,

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF CASH FLOWS PROPRIETARY FUND - WASTEWATER YEAR ENDED JUNE 30, 2008

Cash Flows from Operating Activities	
Receipts from customers	\$ 114,166
Salaries	(44,778)
Payments to suppliers for goods and services	(64,668)
Net cash provided (used) by operating activities	4,720
Cash Flows from Capital and Related Financing Activities	
Additions to capital assets	(1,028,156)
Proceeds from tap fees	22,500
Capital contributions	129,084
Transfer from other funds	619,314
Net cash provided (used) for capital and related financing	,
activities	(257,258)
Cash Flows from Investing Activities	
Interest income from cash and cash equivalents	7 766
Net cash provided (used) by investing activities	7,766
Increase (Decrease) in Cash and Cash Equivalents	(244,772)
Cash and cash equivalents - July 1, 2007	356,241
Cash and cash equivalents - June 30, 2008	\$ 111,469

RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES

Operating income (loss)	\$(211,725)
Adjustments to reconcile operating income (loss) to net cash		
provided (used) by operating activities: depreciation		197,697
Changes in assets and liabilities:		
Decrease (increase) in: receivables	(9,637)
Increase (decrease) in: accounts payable		28,385
	\$ _	4,720

Non-cash Financing Activities

During the year ended June 30, 2008, developers donated sewer systems valued at \$375,903 to the Town of Thompson's Station, Tennessee Wastewater System.

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - ACTUAL TO BUDGET GENERAL FUND

YEAR ENDED JUNE 30, 2008

	Budgeted		
	Original	<u>Final</u>	Actual Amounts
Budgetary Fund Balance - July 1, 2007	\$ 1,808,943	\$ 1,808,943	\$ 1,808,943
RESOURCES (Inflows)			
<u>Taxes</u>			
Property	45,000	45,000	54,252
Franchise		10,000	10,868
Wholesale beer	50,000	45,000	47,383
Local sales tax - Trustee	150,000	108,000	115,940
Business tax	20,000	20,000	21,575
Privilege tax		5,000	7,877
Interest and penalty revenue		0	216
<u>Total Taxes</u>	265,000	233,000	258,111
Licenses, Permits and Fees			
Beer permits		450	550
Building permits	386,400	150,000	149,786
Review fees		110,000	108,778
Impact fees	550,000	340,000	285,630
Rental - park		3,800	7,635
Administrative fees		750	1,057
Total Licenses, Permits and Fees	936,400	605,000	553,436
Intergovernmental Revenue			
Payments in lieu of taxes	8,000	8,000	11,911
State of Tennessee - sales tax	85,000	85,000	94,969
Mixed drink taxes	1,500	1,000	1,318
State of Tennessee - beer tax		500	702
State of Tennessee - street and	4		
transportation	30,000	30,000	37,214
State of Tennessee - income tax	20,000	20,000	26,074
State of Tennessee - gasoline and			
fuel tax	2,500	2,500	2,802
Total Intergovernmental Revenue	147,000	147,000	174,990
Other Income			
Interest	25,000	55,000	62,594
Other	6,600	0	2,296
Total Other Income	31,600	55,000	64,890
Total Revenues	1,380,000	1,040,000	1,051,427
Amounts Available for Appropriation	3,188,943	2,848,943	2,860,370

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - ACTUAL TO BUDGET GENERAL FUND

YEAR ENDED JUNE 30, 2008

	Budgeted Amounts					
						Actual
		Original		<u>Final</u>		Amounts
CHARGES TO APPROPRIATIONS (Outflows)						
General Government						
Office supplies	\$	7,500	\$	7,500	\$	6,609
Postage, freight and express charges		2,000		2,000		1,760
Printing, forms and stationery		3,000		3,000		2,341
Professional fees - legal		35,000		35,000		33,009
Professional fees - auditor		4,000		4,000		4,000
Vehicle fuel		5,000		8,500		9,168
Vehicle repairs		1,000		1,000		582
Professional fees - other		30,000		30,000		16,979
Donations		25,000		25,000		16,590
Bank charges		100		100		40
Salaries and wages		285,000		280,000		275,268
Payroll taxes		22,700		22,600		21,562
Publication of legal notices		2,500		2,500		1,670
Board member expenses		1,000		1,000		0
Uniforms				250		236
Utilities		8,500		8,500		9,081
Memberships and subscriptions		2,000		2,000		1,789
Insurance		51,000		60,000		59,885
Telephone expense		4,000		4,500		4,495
Repairs and maintenance - building		20,000		20,000		5,670
Animal Control services		1,000		1,050		1,050
Trustee commission		2,000		2,000		1,691
Other expenses		2,500		2,500		578
Internet web site development		1,000		1,000		249
Business taxes fees		1,000		1,000		843
Fixed assets acquired		100,000		100,000		31,250
Recording and filing		1,500		1,500		1,055
Travel		2,500		2,500		373
Educational expense		5,000		5,000		1,281
Total General Government		625,800		634,000		509,104

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - ACTUAL TO BUDGET GENERAL FUND

YEAR ENDED JUNE 30, 2008

	Budgeted		
	Original	<u>Final</u>	Actual Amounts
CHARGES TO APPROPRIATIONS (Outflows) Continued State Street Aid Repairs - State Street Aid Total State Street Aid	\$ 30,000	\$ 30,000	\$ <u>9,095</u> <u>9,095</u>
Streets and Roads Repairs and maintenance Total Streets and Roads	694,200 694,200	346,000 346,000	168,359 168,359
Parks Repairs and supplies Landscaping Total Parks	30,000	30,000	24,513 3,765 28,278
Total Charges to Appropriations	1,380,000	1,040,000	714,836
Excess of Revenue and Other Sources Over (Under) Expenditures	0	0	336,591
Net Change in Fund Balances	0	0	336,591
Fund Balance - June 30, 2008	\$ 1,808,943	\$ 1,808,943	\$ 2,145,534

TOWN OF THOMPSON'S STATION, TENNESSEE STATEMENT OF BUDGETARY COMPARISON NOTE A JUNE 30, 2008

Note A - Explanation of Differences between Budgetary Inflows and Outflows and `GAAP Revenues and Expenditures

	General <u>Fund</u>
Sources/Inflows of Resources Actual amounts (budgetary basis) 'available for appropriation' from the budgetary comparison schedule	\$ 2,860,370
Differences - budget to GAAP The fund balance at the beginning of the year is a budgetary resource but is not a current-year revenue for financial reporting purposes	1,808,943
Total revenues as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds	\$ <u>1,051,427</u>
Uses/Outflows of Resources Actual amounts (budgetary basis) 'total charges to appropriations'' from the budgetary comparison schedule	\$ 714,836
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	\$ <u>714,836</u>

TOWN OF THOMPSON'S STATION, TENNESSEE NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of Thompson's Station, Tennessee, (the "Town"), located in Williamson County, Tennessee, was incorporated August 15, 1990, under the provisions of Section 6-1-202, etc. seq., of the Tennessee Code Annotated. The Town operates under a Mayor-Aldermanic form of government and is authorized to provide all services accorded to municipalities in the State of Tennessee.

The financial statements of the Town have been prepared in accordance with accounting principles generally accepted in the United States of America applicable to governmental units, as prescribed by GASB (Governmental Accounting Standards Board). The following is a summary of the significant accounting policies of the Town of Thompson's Station:

Reporting Entity

The Town's accompanying financial statements present the governmental units relevant to the operations of the Town. The financial statements presented herein do not include agencies which have been formed under applicable state laws or separate and distinct units of government apart from the Town of Thompson's Station, Tennessee.

The government-wide financial statements, the statement of net assets and the statement of changes in net assets, report information on all the nonfiduciary activities of the Town. The statement of activities presents the amount of direct expenses of a given function that are offset by the related program revenues. The direct expenses are those that are clearly related to a specific function. Program revenues include charges to those who use, purchase and/or directly benefit from the services and/or goods provided by a given function. Taxes and other revenues not properly included in program revenues are reported as general revenues.

Based on criteria in GASB pronouncements, there are no component units to be included for which the Town is considered financially responsible.

Basis of Accounting and Basis of Presentation

The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are reported when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental fund financial statements are reported using current financial resources measurement focus and the modified basis of accounting. Under this method revenues are recognized when measurable and available. On this basis, the Town deems revenue to be available if the revenues are collectible within 60 days after the end of the close of the fiscal year.

TOWN OF THOMPSON'S STATION, TENNESSEE NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

Property taxes, sales taxes, licenses and interest are considered to be susceptible to accrual. Expenditures are generally recorded when a liability is incurred, as in accrual accounting. Some expenditures (debt service expenditures, for example) are recorded only when the payment is due. General capital asset acquisitions are reported as expenditures in governmental funds.

All governmental and business type activities and enterprise funds of the Town follow FASB Statements and Interpretations issued on or before November 30, 1989, Accounting Principles Board Opinions, and Accounting Research Bulletins unless those pronouncements conflict with GASB pronouncements.

The Town presents its governmental funds as follows:

The 'general fund' is the Town's primary operating fund. It includes all financial resources of the general government, except those required to be accounted for in other funds.

The 'proprietary fund' accounts for the operation, maintenance and development of the wastewater system.

Cash and Cash Equivalents

Cash and cash equivalents are stated at cost and includes amounts in demand deposits, interest bearing accounts and short-term investments maturing within three months or less.

Investments consist of short-term investments including certificates of deposits. These investments are reported at cost, which approximates market value.

Receivables

Based on prior experience, officials of the Town of Thompson's Station believe an allowance for uncollectible receivables is not deemed necessary.

Capital Assets

Capital assets, which include land, buildings, and equipment, are reported in the applicable governmental activities in the government-wide financial statements. Capital assets are defined by the Town as assets with an original and individual cost of \$5,000 or more and have an estimated useful life of more than one year. Purchased or constructed assets are recorded at cost; capital assets that are donated are recorded at their estimated fair value at the date of the donation. The Town elected not to capitalize retroactively its major general infrastructure (roads, sidewalks, bridges and similar assets). Such assets will be reported as new items are acquired and constructed in the future. Repairs and maintenance costs that do not significantly extend the useful life or increase the value of the asset are not capitalized.

TOWN OF THOMPSON'S STATION, TENNESSEE NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

Depreciation is recorded based on the straight-line method over the estimated useful life of the asset. The estimated useful lives of the assets range form 5 to 40 years.

Compensated Absences

The Town has no liability for unpaid, accumulated annual leave and sick leave balances.

Fund Equity

In the fund financial statement, the governmental funds present reserves of fund balances that are not available for appropriations and/or legally restricted by a third-party for specific uses.

NOTE 2 - PROPERTY TAXES

The Town's property tax is levied for the current year on October 1 each year on the assessed value as of the previous January 1 for all real and personal property within the boundaries of the Town. Property taxes are secured by a statutory lien as of the original assessment date of January 1 and are an enforceable legal claim. Taxes may be paid during the period of October 1 through February 28 and become delinquent on March 1. Delinquent taxes of 2006 and older have been filed with the Williamson County Clerk and Master.

A schedule of tax rates, assessments, levies and taxes are as follows:

Year	Tax			Balance	Taxes		Balance
Of Levy	Rate	Assessment	Levy	6-30-07	Levied	Collections	6-30-08
1997	. 23	\$ 8,800,435	\$ 20,241	\$ 174	\$	\$ 174	\$
1998	.23	13,226,521	30,421	12			12
1999	.18	17,718,887	31,894	1,			1
2000	.18	18,196,665	32,754	325		42	283
2001	.15	21,708,577	32,563	363		1.0	353
2002	.15	22,430,667	33,646	117		10	107
2003	.15	23,805,330	35,708	1.53		30	1.23
2004	.15	24,379,331	36,141	300		22	278
2005	.15	29,179,400	43,679	372		216	156
2006	.103	40,981,000	42,210	1,713		1,360	353
2007	.103	50,955,696	51,000	51,000	3,431	52,388	2,043
2008	.103	71,312,942			73,380	-	<u>73,380</u>
				\$ <u>54,530</u>	\$ <u>76,811</u>	\$ <u>54,252</u>	\$ <u>77,089</u>

NOTE 3 - CASH EQUIVALENTS

Cash and cash equivalents consist of the following:

Cash \$ 1,509,914

State statues authorize the City to invest funds in bonds, notes or treasury bills of the United States or any of its agencies, certificates of deposit at Tennessee state chartered banks and savings and loan associations and federally chartered banks and savings and loan associations, repurchase agreements utilizing obligations of the United States or its agencies as the

TOWN OF THOMPSON'S STATION, TENNESSEE NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

underlying securities, and state pooled investment fund. Statutes also require that securities underlying repurchase agreements must have a market value at least equal to the amount of funds invested in the repurchase transaction.

Cash - At June 30, 2008, total demand deposits and certificates of deposit for the City were insured and/or collateralized in one of the following ways. Deposits and certificates of deposits are insured up to \$100,000 through the Federal Deposit Insurance Corporation (FDIC). All deposits and certificates were held in financial institutions, which are members of the Tennessee Bank Collateral Pool. The Tennessee Bank Collateral Pool (the pool) is a multiple financial institution collateral pool in which member financial institutions holding public funds pledge collateral securities. In the event any member financial institution fails, the entire collateral pool becomes available to satisfy the claims of the governmental entities. The pool also has the ability to make additional assessments on a pro rata basis to the pool if the value of the pool is not sufficient to cover a loss. The Town's deposits in financial institutions were entirely insured or collateralized at June 30, 2008.

NOTE 4 - CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2008, was as follows:

	Beginning <u>Balance</u>	Increases	Decreases	Ending Balance
Governmental activities				
Capital assets not being depreciated				
Land	\$ 350,165	\$	\$	\$ 350,165
Total assets not being depreciated	350,165			350,165
Capital assets being depreciated				
Infrastructure		83,858		83,858
Building and improvements	331,196			331,196
Furniture and equipment	6,788	8,300		15,088
Vehicles	49,829	<u>15,966</u>		65,795
Total assets being depreciated	387,813	108,124		495,937
Total capital assets	737,978	108,124		846,102
Less accumulated depreciation for:				
Infrastructure	0			0
Buildings and improvements	(66,195)	(8,280)		(74,475)
Furniture and equipment	(323)	(1,168)		(1,491)
Vehicles	(<u>6,088</u>)	(<u>13,158</u>)		(<u>19,246</u>)
Total accumulated depreciation	(<u>72,606</u>)	(<u>22,606</u>)		(_95,212)
Governmental activities capital				
assets, net	\$ <u>665,372</u>	\$ <u>85,518</u>		\$ <u>750,890</u>
Depreciation expense was charged to				
functions/programs at June 30, 2008,				
as follows:				
General government		\$ <u>22,606</u>		

TOWN OF THOMPSON'S STATION, TENNESSEE NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

	Beginning Balance	Increases	Decreases	Ending Balance
Business-Type Activities - Wastewater Capital assets not being depreciation				
Land	\$ 2,437,000	\$ 75,000	\$	\$ 2,512,000
Construction in progress	10,681	19,886	10,681	19,886
constituction an program	2,447,681	94,886	10,681	2,531,886
Capital assets being depreciated				
Wastewater system	6,448,027	628,842		7,076,869
Building	188,628	673,315		861,943
Machinery and equipment	450,466	17,697		468,163
Total assets being depreciated	7,087,121	1,319,854		8,406,975
Total capital assets	9,534,802	1,414,740	10,681	10,938,861
Less accumulated depreciation for:				
Wastewater system	(80,600)	(161,201)		(241,801)
Building	(2,606)	(13,629)		(16,235)
Machinery and equipment	(<u>11,313</u>)	(<u>22,867</u>)		(34,180)
Total accumulated depreciation	(<u>94,519</u>)	(<u>197,697</u>)		(292,216)
Business-type Activities Capital				
Assets, net	\$ <u>9,440,283</u>	\$ <u>1,217,043</u>	\$ <u>10,681</u>	\$ <u>10,646,645</u>

NOTE 5 - RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts, theft of, damage to, destruction and/or theft of assets, errors, and omissions, injuries to employees, and natural disasters. The Town maintains insurance coverage through the Tennessee Municipal League Risk Management Pool, covering each of those risk of loss. The TML Pool is a cooperative risk sharing arrangement between local government agencies that works in many ways like a traditional insurer. The Town pays a premium, receives coverage, and can make claims against the coverage. The Town meets the TML's guidelines and complies with its rules and regulations, including loss control requirements as well as its underwriting standards. Rates of the TML Pool are actuarially projected to provide adequate funding to cover loss reserves and expenses, as well as building contingency reserves. Management of the Town believes such coverage is sufficient to preclude any significant uninsured losses to the Town. Settled claims have not exceeded this commercial coverage in any of the past three years.

The Town's management and their attorneys are not aware of any pending or threatened actions which would have a material adverse effect on the Town's accompanying financial statements.

NOTE 6 - INTERFUND BALANCES AND ACTIVITY

Balances due from/to other funds at June 30, 2008, consist of the following: \$668,414 Due to General Fund from Wastewater Fund representing a loan.

NOTE 7 - TRANSFERS TO/FROM OTHER FUNDS

Transfers to/from other funds, at June 30, 2008 consist of the following: \$30,686 from Wastewater Fund to General Fund.

TOWN OF THOMPSON'S STATION, TENNESSEE JUNE 30, 2008

SCHEDULE OF PRINCIPAL OFFICERS

Name of Official	<u>Title</u>	Annual <u>Salary</u>	Amount of Of Bond
Leon C. Heron	Mayor	-0-	\$100,000
Sarah H. Benson	Alderman	-0-	100,000
Corey Napier	Alderman	-0-	100,000
Greg Langeliers	Town Administrator	\$72,100	100,000
Doug Goetsch	Town Recorder	\$58,367	100,000

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

January 20, 2009

Board of Mayor and Aldermen Town of Thompson's Station, Tennessee Thompson's Station, Tennessee

We have audited the financial statements of the governmental activities and the business-type activities and budgetary information of Town of Thompson's Station, Tennessee as of and for the year ended June 30, 2008, and have issued our report thereon dated January 20, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Town of Thompson's Station, Tennessee's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Town of Thompson's Station, Tennessee's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Town's financial statements that is more than inconsequential will not be prevented or detected by the Town's internal control. We consider the deficiencies described in the accompanying schedule of findings and responses to be significant deficiencies in internal control over financial reporting (Finding 2006.1).

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above is a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Town of Thompson's Station, Tennessee's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Town of Thompson's Station, Tennessee's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. We did not audit Town of Thompson's Station, Tennessee's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, Board of Aldermen, others within the Town, and Tennessee Comptroller of the Treasury, and is not intended to be and should not be used by anyone other than these specified parties.

Parsons and Associates

Carsons and Associates

TOWN OF THOMPSON'S STATION, TENNESSEE FINDINGS AND RECOMMENDATIONS JUNE 30, 2008

1. FINDING:

Finding No. 2006-1 is a disclosed but uncorrected finding from prior years. The Town of Thompson's Station has three employees. One employee performs the duties of City Recorder and does all the recording and bookkeeping functions. The lack of personnel does not permit the separation of functions and does not provide a check on the recording of transactions. The lack of a cross-check could permit errors to remain undetected for some time.

RECOMMENDATION:

We recommend that members of the Board of Mayor and Aldermen assign various members to supervising and/or cross checking reports and records on a regular periodic basis.

RESPONSE:

The Board of Mayor and Aldermen are aware that the lack of personnel creates a lack of desired internal control. However, the cost of maintaining sufficient personnel for such desired controls would be prohibitive at this time and the benefits derived from such costs could not be justified.

Reports, in some detail, are provided for the Board's use on a regular basis and virtually all the revenue is received in the form of checks from other political subdivisions. All checks written require two signatures.